

Overview & Scrutiny Committee

Agenda

Tuesday, 15 October 2024 6.30 p.m.
Council Chamber - Town Hall, Whitechapel

Members:

Chair: Councillor Jahed Choudhury

Vice Chair: Councillor Bodrul Choudhury

Councillor Suluk Ahmed, Councillor Ahmodur Khan, Councillor Abdul Mannan, Councillor Bellal Uddin, Councillor Amina Ali, Councillor Asma Islam, Councillor Amy Lee, Councillor James King and Councillor Nathalie Bienfait, 1 Vacancy*

* Membership subject to change.

Co-opted Members:

Jahid Ahmed and Halima Islam

Deputies: Councillor Ahmodul Kabir, Councillor Saif Uddin Khaled, Councillor Amin Rahman, Councillor Maisha Begum, Councillor Mufeedah Bustin and Councillor Marc Francis

[The quorum for this body is 3 voting Members]

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<http://www.towerhamlets.gov.uk/committee>

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A Guide to Overview and Scrutiny Committee

The Local Government Act 2000 established the overview and scrutiny function for every council, with the key roles of:

- Scrutinising decisions before or after they are made or implemented
- Proposing new policies and commenting on draft policies, and
- Ensuring customer satisfaction and value for money.

The aim is to make the decision-making process more transparent, accountable and inclusive, and improve services for people by being responsive to their needs. Overview & Scrutiny membership is required to reflect the proportional political makeup of the council and, as well as council services, there are statutory powers to examine the impact of work undertaken by partnerships and outside bodies, including the Crime and Disorder Reduction Partnership and local health bodies.

In Tower Hamlets, the function is exercised by the Overview & Scrutiny Committee (OSC). The OSC considers issues from across the council and partnership remit. The Committee has 3 Sub-Committees:

- Children & Education Scrutiny Sub Committee
- Health & Adults Scrutiny Sub Committee
- Housing & Regeneration Scrutiny Sub Committee

The committee's quorum is three voting members.

Public Engagement

OSC usually meets once per month (a few days before Cabinet, to allow scrutiny of decisions scheduled to be made there). These meetings are open to the public to attend, and a timetable for meeting dates and deadlines can be found on the Council's website. More detail of how residents can engage with Overview and Scrutiny are available here

[Overview and scrutiny \(towerhamlets.gov.uk\)](https://towerhamlets.gov.uk/overview-and-scrutiny)

London Borough of Tower Hamlets

Overview & Scrutiny Committee

Tuesday, 15 October 2024

6.30 p.m.

SECTION ONE

1. APOLOGIES FOR ABSENCE

To receive any apologies for absence.

2. DECLARATIONS OF DISCLOSABLE PECUNIARY INTEREST AND OTHER INTERESTS (PAGES 7 - 8)

Members are reminded to consider the categories of interest in the Code of Conduct for Members to determine whether they have an interest in any agenda item and any action they should take. For further details, please see the attached note from the Monitoring Officer.

Members are reminded to declare the nature of the interest and the agenda item it relates to. Please note that ultimately it's the Members' responsibility to declare any interests form and to update their register of interest form as required by the Code.

If in doubt as to the nature of your interest, you are advised to seek advice prior to the meeting by contacting the Monitoring Officer or Democratic Services

3. UNRESTRICTED MINUTES (PAGES 9 - 16)

To confirm as a correct record of the proceedings the unrestricted minutes of the meeting of the Overview and Scrutiny Committee held on 10 September 2024.

4. OVERVIEW & SCRUTINY COMMITTEE QUERY AND ACTION LOG

5. UNRESTRICTED REPORTS 'CALLED IN'

No decisions of the Mayor in Cabinet 11 September 2024 in respect of unrestricted reports on the agenda were 'called in'.

6. REQUESTS TO SUBMIT PETITIONS

To receive any petitions (to be notified at the meeting).



7. PROPORTIONALITY AND ALLOCATION OF SCRUTINY SUB-COMMITTEES AND APPOINTMENT OF LEAD MEMBERS 2024/25

To follow

8. CABINET LATE REPORTS & STATUTORY SCRUTINY OFFICER

Verbal Presentation

9. LGA ACTION PLAN DELIVERY UPDATE

To follow

10. SCRUTINY SPOTLIGHT

10 .1 Update on Tackling Temporary Rent Arrears

To follow

10 .2 Youth Justice Plan

11. UNRESTRICTED REPORTS FOR CONSIDERATION

The following items are due to be considered at the Cabinet meeting 16 October 2024
The committee is invited to consider the reports below:

12. SCRUTINY LEADS UPDATES

To hear updates from the Overview and Scrutiny Leads on their work across the Council.

13. PRE-DECISION SCRUTINY OF UNRESTRICTED CABINET PAPERS

To consider the agenda of the 16 October 2024 meeting of Cabinet and agree pre-decision scrutiny questions/comments.

The agenda can be found by following this link. (add link)

14. FORTHCOMING DECISIONS

To review forthcoming decisions expected to be taken by the Mayor from the Executive Forward Plan and identify any areas for further Scrutiny for committee.

15. ANY OTHER UNRESTRICTED BUSINESS WHICH THE CHAIR CONSIDERS TO BE URGENT



To consider any other unrestricted business that the Chair considers to be urgent.

16. EXCLUSION OF THE PRESS AND PUBLIC

In view of the contents of the remaining items on the agenda the Committee is recommended to adopt the following motion:

“That, under the provisions of Section 100A of the Local Government Act 1972, as amended by the Local Government (Access to Information) Act 1985, the press and public be excluded from the remainder of the meeting for the consideration of the Section Two business on the grounds that it contains information defined as Exempt in Part 1 of Schedule 12A to the Local Government Act, 1972.”

EXEMPT/CONFIDENTIAL SECTION (Pink Papers)

The exempt committee papers in the agenda will contain information, which is commercially, legally or personally sensitive and should not be divulged to third parties. If you do not wish to retain these papers after the meeting, please hand them to the Committee Officer present.

SECTION TWO

17. EXEMPT/ CONFIDENTIAL MINUTES

Nil Items.

18. EXEMPT/ CONFIDENTIAL REPORTS 'CALLED IN'

To consider any decisions of the Mayor in Cabinet in respect of exempt/ confidential reports on the agenda were 'called in'.

19. PRE-DECISION SCRUTINY OF EXEMPT/ CONFIDENTIAL) CABINET PAPERS

To consider the exempt/ confidential agenda of the 16 October 2024 meeting of Cabinet and agree pre-decision scrutiny questions/comments.

20. ANY OTHER EXEMPT/ CONFIDENTIAL BUSINESS THAT THE CHAIR CONSIDERS URGENT

To consider any other exempt/ confidential business that the Chair considers to be urgent.



Next Meeting of the Overview & Scrutiny Committee

Tuesday, 26 November 2024 at 6.30 p.m. to be held in Council Chamber - Town Hall,
Whitechapel



The best of London in one borough

Tower Hamlets Council
Tower Hamlets Town Hall
160 Whitechapel Road
London E1 1BJ

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Agenda Item 2

DECLARATIONS OF INTERESTS AT MEETINGS, NOTE FROM THE MONITORING OFFICER

This note is for guidance only. For further details please consult the Code of Conduct for Members at Part C, Section 31 of the Council's Constitution

(i) Disclosable Pecuniary Interests (DPI)

You have a DPI in any item of business on the agenda where it relates to the categories listed in **Appendix A** to this guidance. Please note that a DPI includes: (i) Your own relevant interests; (ii) Those of your spouse or civil partner; (iii) A person with whom the Member is living as husband/wife/civil partners. Other individuals, e.g. Children, siblings and flatmates do not need to be considered. Failure to disclose or register a DPI (within 28 days) is a criminal offence.

Members with a DPI, (unless granted a dispensation) must not seek to improperly influence the decision, must declare the nature of the interest and leave the meeting room (including the public gallery) during the consideration and decision on the item – unless exercising their right to address the Committee.

DPI Dispensations and Sensitive Interests. In certain circumstances, Members may make a request to the Monitoring Officer for a DPI dispensation or for an interest to be treated as sensitive interest.

(ii) Non - DPI Interests that the Council has decided should be registered – (Non - DPIs)

You will have 'Non DPI Interest' in any item on the agenda, where it relates to (i) the offer of gifts or hospitality, (with an estimated value of at least £25) (ii) Council Appointments or nominations to bodies (iii) Membership of any body exercising a function of a public nature, a charitable purpose or aimed at influencing public opinion.

Members must declare the nature of the interest, but may stay in the meeting room and participate in the consideration of the matter and vote on it **unless:**

- A reasonable person would think that your interest is so significant that it would be likely to impair your judgement of the public interest. **If so, you must withdraw and take no part in the consideration or discussion of the matter.**

(iii) Declarations of Interests not included in the Register of Members' Interest.

Occasions may arise where a matter under consideration would, or would be likely to, **affect the wellbeing of you, your family, or close associate(s) more than it would anyone else living in the local area** but which is not required to be included in the Register of Members' Interests. In such matters, Members must consider the information set out in paragraph (ii) above regarding Non DPI - interests and apply the test, set out in this paragraph.

Guidance on Predetermination and Bias

Member's attention is drawn to the guidance on predetermination and bias, particularly the need to consider the merits of the case with an open mind, as set out in the Planning and Licensing Codes of Conduct, (Part C, Section 34 and 35 of the Constitution). For further advice on the possibility of bias or predetermination, you are advised to seek advice prior to the meeting.

Section 106 of the Local Government Finance Act, 1992 - Declarations which restrict Members in Council Tax arrears, for at least a two months from voting

In such circumstances the member may not vote on any reports and motions with respect to the matter.

APPENDIX A: Definition of a Disclosable Pecuniary Interest

(Relevant Authorities (Disclosable Pecuniary Interests) Regulations 2012, Reg 2 and Schedule)

Subject	Prescribed description
Employment, office, trade, profession or vacation	Any employment, office, trade, profession or vocation carried on for profit or gain.
Sponsorship	Any payment or provision of any other financial benefit (other than from the relevant authority) made or provided within the relevant period in respect of any expenses incurred by the Member in carrying out duties as a member, or towards the election expenses of the Member. This includes any payment or financial benefit from a trade union within the meaning of the Trade Union and Labour Relations (Consolidation) Act 1992.
Contracts	Any contract which is made between the relevant person (or a body in which the relevant person has a beneficial interest) and the relevant authority— (a) under which goods or services are to be provided or works are to be executed; and (b) which has not been fully discharged.
Land	Any beneficial interest in land which is within the area of the relevant authority.
Licences	Any licence (alone or jointly with others) to occupy land in the area of the relevant authority for a month or longer.
Corporate tenancies	Any tenancy where (to the Member's knowledge)— (a) the landlord is the relevant authority; and (b) the tenant is a body in which the relevant person has a beneficial interest.
Securities	Any beneficial interest in securities of a body where— (a) that body (to the Member's knowledge) has a place of business or land in the area of the relevant authority; and (b) either— (i) the total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body; or (ii) if the share capital of that body is of more than one class, the total nominal value of the shares of any one class in which the relevant person has a beneficial interest exceeds one hundredth of the total issued share capital of that class.

LONDON BOROUGH OF TOWER HAMLETS

MINUTES OF THE OVERVIEW & SCRUTINY COMMITTEE

HELD AT 18:34 ON TUESDAY, 10 SEPTEMBER 2024

COUNCIL CHAMBER - TOWN HALL, WHITECHAPEL

Members Present in Person:

Councillor Jahed Choudhury	
Councillor Bodrul Choudhury	Scrutiny Lead for Housing and Regeneration
Councillor Suluk Ahmed	Scrutiny Lead for Community Safety
Councillor Ahmodur Khan	Scrutiny Lead for Resources
Councillor Abdul Mannan	Scrutiny Lead for Children and Education
Councillor Bellal Uddin	Scrutiny Lead for Adults and Health Services
Councillor Asma Islam	
Councillor Amy Lee	
Councillor James King	
Councillor Nathalie Bienfait	Scrutiny Lead for Environment and the Climate Emergency

Members In Attendance Virtually:

Councillor Amina Ali

Other Councillors Present in Person:

Councillor Shafi Ahmed	(Cabinet Member for Environment and the Climate Emergency)
Councillor Abdul Wahid	(Cabinet Member for Customer Service, Equalities and Social Inclusion)

Co-optees In Attendance Virtually:

Halima Islam

Officers Present in Person:

Julie Lorraine	(Corporate Director for Resources, Deputy Chief Executive)
Abdulrazak Kassim	(Director of Finance)
Chris Leslie	(Head of Strategic & Corporate Finance)
Ashraf Ali	(Director for Public Realm)
Leah Sykes	(Director Of Customer Services)
Filuck Miah	(Senior Strategy and Policy Officer)
Thomas French	(Democratic Services Officer (Committees))

Officers In Attendance Virtually:

Usman Zia

(Head Of Information Governance)

1. APOLOGIES FOR ABSENCE

Apologies were received from Jahed Ahmed. Councillor Amina Ali and Halima Islam joined the meeting online.

2. DECLARATIONS OF DISCLOSABLE PECUNIARY INTEREST AND OTHER INTERESTS

No declarations of disclosable pecuniary interest were received at the meeting.

3. UNRESTRICTED MINUTES

The Chair **Moved** and it was:-

RESOLVED

That the unrestricted minutes of the meetings of the Overview and Scrutiny Committee held on 9 and 23 July 2024 be approved and signed by the Chair as a correct record of the proceedings.

4. OVERVIEW & SCRUTINY COMMITTEE QUERY AND ACTION LOG

RESOLVED:

Members noted the action log.

5. UNRESTRICTED REPORTS 'CALLED IN'

Nil items.

6. REQUESTS TO SUBMIT PETITIONS

Nil items.

7. UNRESTRICTED REPORTS FOR CONSIDERATION

7.1 Budget Monitoring 2024/25 Q1

Julie Lorraine, Corporate Director for Resources and Chief Executive, presented the Q1 Budget Monitoring 2024/25 report with Abdulrazak Kassim, Director of Finance, Chris Leslie, Head of Strategic & Corporate Finance and Cllr Shafi Ahmed, Cabinet Member for Environment and the Climate Emergency.

The committee raised the following comments and questions:

- The revenue and benefit office has a significant income, how is this allocated across the council? Officers stated that a large amount of this income comes from the Department of Work and Pensions, to be allocated to residents receiving financial support.
- There are concerns about Budget Slippage across this report in education, including areas like the Institute of Academic of Excellence. Will there be any evaluation of any projects? Is now the time to look at how education funding is distributed across the borough? Officers detailed what the costs have been, including change of use of the original building. The amount that has been allocated to this has been decreased, but the slippage in the budget has been due to areas outside the of the council's control.
- What confidence do officers have within the savings targets? Officers detailed on the measures needed to have high confidence in savings targets, including when the council will see the return on the funding within the financial year.
- The Chief Executive Office Directorate is currently forecasting an overspend, including large pressures on Legal Services? Can officers clarify why reserve money has been drawn into this Directorate? Officers stated that a lot of the pressures in legal services is on recruitment and agency workers on difficult to fill posts. The Council needs to ensure that full time staff are permanently recruited to save in this area. Officers detailed that reserves have been budgeted to fund services in this directorate, away from the general fund, this was seen as the best source of funding when drafting the council budget.

RESOLVED:

Members noted the report.

8. SCRUTINY SPOTLIGHT

8.1 Business Rates Risks

Julie Lorraine, Corporate Director for Resources and Chief Executive and Chris Leslie, Head of Strategic & Corporate Finance presented an overview of the Business Rates Risk (BRR) and includes how its charged, collected and distributed, appeals, ratings lists, historical rate reduction levels, risks and mitigations.

The committee raised the following comments and questions:

- How is a risk assessed as a risk and has any potential risk being factored into to future budgeting? Officers detailed how this budgeting has been built up with smoothing reserves, which as been protected and set aside. This has benefited the council for 2024/25, but the council will need to build back these reserves in the coming years.
- What are the grounds for business rate appeals? How can the council mitigate against this? Officers detailed that appeals will often spiral, after a president has been set. Appeals are handled independently of

the council, and often the council is not consulted for evidence for the appeals.

RESOLVED:

Members noted the presentation.

8.2 Transport Strategy

Cllr Shafi Ahmed, Cabinet Member for Environment and the Climate Emergency provided the committee with an update on the work undertaken to date to refresh the 2019 Tower Hamlets Transport Strategy, with Ashraf Ali, Director for Public Realm.

The committee raised the following comments and questions:

- Safety for Women and Girls while traveling in the borough, must be throughout this strategy.
- With the greater roll out of electric vehicle charging points, can officers confirm that these will be accessible to all residents? Officers confirmed the roll out of different types of charging models, that will be for a range of needs. There is no traffic order in place for parking bays to be separated for electric vehicles, so all residents will still be able to park, to not limit car parking access.
- The council has made progress on residents with mobility issues, but the still has a long way to go. What work is being considered by the council to deal with pavement issues? Will the council be engaging with stakeholders to ensure the strategy will be strong on accessibility? Officers stated that work has been done to assess the roads across the borough, highlighting areas where capital works can be done to ensure they are up to standard.
- How will the strategy support residents with land that is not public but has access issues? Officers stated while there is no scope to perform capital improvements, the council will be working with RSOs to share best practice and work together to see improvements.
- Ensuring that the strategy can deal with modern cycle hire schemes that has seen residents raise concerns. Illegal batteries for electric vehicles are also a growing concern. Cllr Shafi Ahmed stated that the council works with the GLA and other London wide organisations to deal with known issues with cycle hire schemes. Officers highlighted that there is a lack of helpful legislation to deal with this issue. But working with trading standard officers to ensure that only legal electric batteries are being sold and working with partners like delivery groups to raise awareness of dangers.
- Cycling needs better infrastructure to ensure safety for cyclists and pedestrians. Officers highlighted how infrastructure can be better implemented so it is clearer and shared spaces can be better used. Working with schools and community groups to ensure that policy understanding is better understood will help build in awareness as well.

- Members raised concerns about how a transport strategy with cycling schemes and other safety initiatives can be implemented while the administration has been elected under promises that are critical of these schemes. Cllr Shafi Ahmed stated that there is a current Judicial review on the liveable streets work, but the council has received funding to implement tree planting and other green measures within the borough.

RESOLVED:

Members noted the update.

9. LOCAL GOVERNMENT & SOCIAL CARE OMBUDSMAN FINAL DECISION AND SERVICE ACTION PLAN RESPONSE

Cllr Abdul Wahid, Cabinet Member for Customer Service, Equalities and Social Inclusion, with Usman Zia, Head Of Information Governance and Leah Sykes, Director Of Customer Services presented an overview of Local Government & Social Care Ombudsman Final Decision and Service Action Plan Response including a draft of the reasonable adjustment policy.

The committee raised the following comments and questions:

- How will the council be continuing to work with the stakeholders who helped shape the action plan? Officers confirmed that as the action plan continues, there will be more consultation with partners and a reasonable adjustment policy will be shared.
- How will the council ensure our services continue to have an offline, face to face presence? Officers stated that the council is working to be more consistent in ensuring that services have engagement that makes sense, so if there should be a phone option, it will have it, along with face to face and making use of online options.
- It is helpful that the council is recognising that this is an authority wide issue, but instead of taking issues case to case, how do we ensure that this is enforced across the council? Officers confirmed that the council will be implementing tracking on improvements to ensure change is seen and felt across the council.

RESOLVED:

Members noted the decision and action plan.

10. FINAL OVERVIEW AND SCRUTINY COMMITTEE WORK PROGRAMME 2024-25

The chair introduced the final draft of the Overview and Scrutiny Committee Work Programme 2024-25, seeking feedback from the committee before it is actioned by officers.

The committee raised the following comments and questions:

- Members raised concerns that the Mayor is only scheduled to attend the committee once for a spotlight item, where members can raise questions on any issue. Officers confirmed that while there is only one instance of this item, the Mayor is invited to attend on a number of items to be scrutinised across the year.

RESOLVED:

Members agreed the Overview and Scrutiny Committee Work Programme 2024-25.

11. SCRUTINY ANNUAL REPORT 2023-24

RESOLVED:

Members agreed the Overview and Scrutiny Annual Report 2023-24.

12. SCRUTINY LEADS UPDATES

Nil items.

13. PRE-DECISION SCRUTINY OF UNRESTRICTED CABINET PAPERS

Members agreed to asked questions on Cabinet Item 6.3 Time Banded Collections (Waste Services)

14. FORTHCOMING DECISIONS

RESOLVED:

Members noted the forward plan.

15. ANY OTHER UNRESTRICTED BUSINESS WHICH THE CHAIR CONSIDERS TO BE URGENT

Nil items.

16. EXCLUSION OF THE PRESS AND PUBLIC

As the agenda circulated had no exempt/confidential reports and there was therefore no requirement to exclude the press and public to allow for its consideration

17. EXEMPT/ CONFIDENTIAL MINUTES

Nil items.

18. EXEMPT/ CONFIDENTIAL REPORTS 'CALLED IN'

Nil items.

19. PRE-DECISION SCRUTINY OF EXEMPT/ CONFIDENTIAL) CABINET PAPERS

Nil items.

20. ANY OTHER EXEMPT/ CONFIDENTIAL BUSINESS THAT THE CHAIR CONSIDERS URGENT

Nil items.

The meeting ended at 20:44

Chair, Councillor Jahed Choudhury
Overview & Scrutiny Committee

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**YOUTH
JUSTICE
SERVICE**

Tower Hamlets and the
City of London

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YJS Strategic Plan Update 2024 - 2025

October 2024



TOWER HAMLETS



CITY
OF
LONDON

Prioritising the Child, their education and health through consistently good practice

Agenda Item 10.2



Context



The Youth Justice Service has a legal duty to provide a Strategic Plan to the Youth Justice Board every summer, reflecting on the progress made, future plans and the direction of the service.

The Youth Justice Strategic Plan Update 2024-2025 builds on our journey of improvement and development since our HMIP Inspection in April 2022.

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Since that time, we have:

- held an external diagnostic review;
- welcomed a Peer Review Team from the Youth Justice Sector Improvement Partnership (YJSIP);
- Had external auditors and moderators look at the quality of the service we are delivering to our children and families.

As well as this, our Communications Plan is well embedded within the team and the Board which has allowed for clear sharing of ideas and communications although there are still areas we are focusing on to improve in the next 12 months.

I like speaking to my YJS Worker, she texts and calls me regularly to check up on me which I like. I liked the fact that I could do my reparation at my youth club as I get to help out and I know the people here





Snapshot of the YJS Cohort



Is there anything you would change about the YJS?

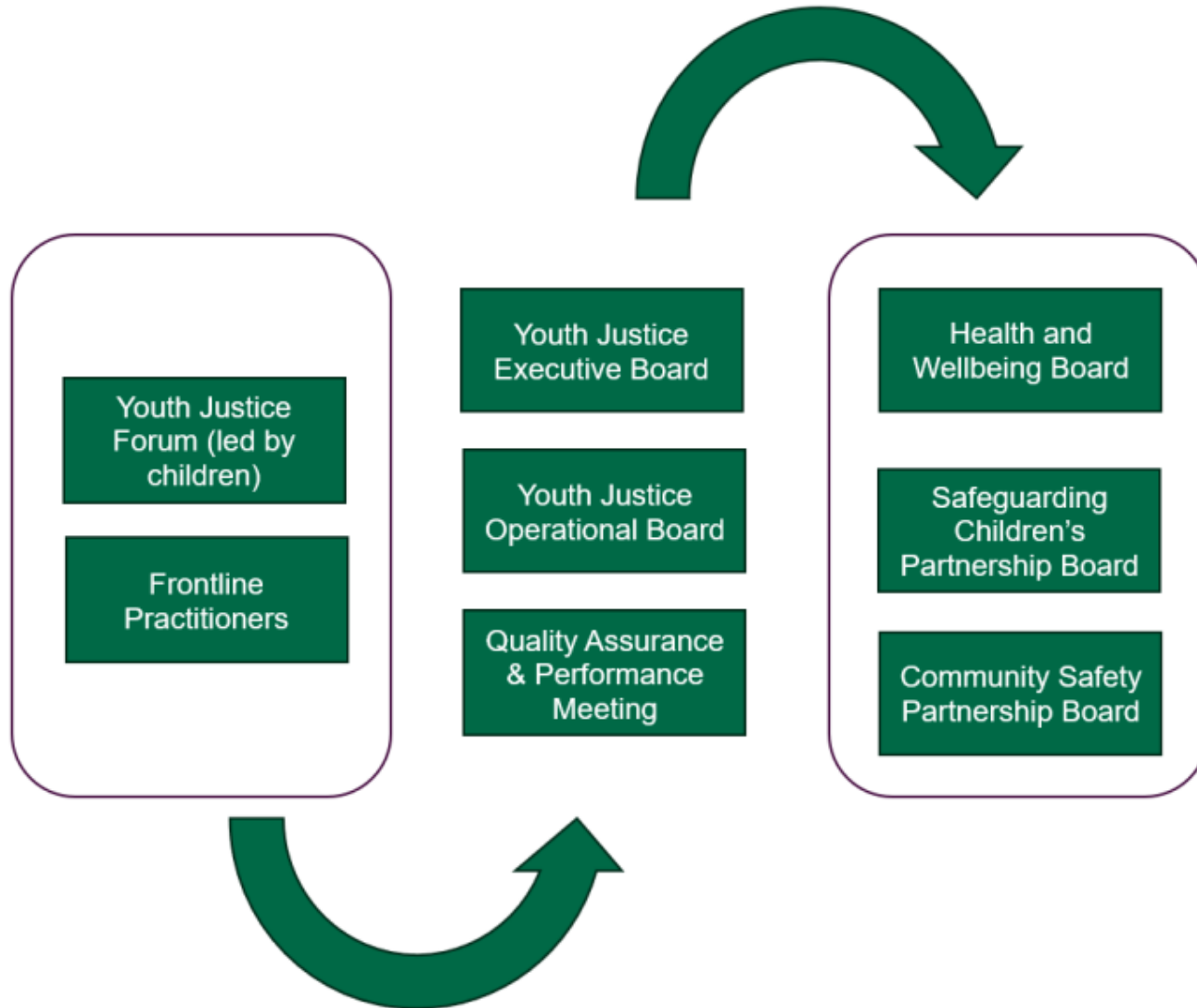
'Not really, just that it makes a big difference having a good YOT worker'.

Child response from Audit interview

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Children by assessed characteristics of concern	
At Risk of Child Sexual Exploitation/Child Criminal Exploitation (CSE/CCE)	39
Children in Need (current or previous)	21
Substance Misuse concerns	35
Mental Health concerns	18
Child Protection plans (current or previous)	20
Children looked after (CLA) (current or previous)	24
Speech and Language, Communication and Neuro-disability concerns	14
Children not in employment, education, or training (NEET)	10
Special Educational Needs or Disabilities Identified	11

Offences by type	
Violence Against The Person	214
Drugs	146
Motoring Offences	41
Theft And Handling Stolen Goods	22
Robbery	72
Public Order	26
Vehicle Theft / Unauthorised Taking	38
Criminal Damage	24
Sexual Offences	15
Breach Of Statutory Order	13
Non-Domestic Burglary	0
Racially Aggravated	1
Other	12
Domestic Burglary	16
Fraud And Forgery	10
Breach Of Bail	33
Breach Of Statutory Order	13
Total offences	727



YOT has kept me on track, if I didn't keep on track I could have gone back to court. At the start my YJS Worker explained the seriousness of the order which helped me stick to my appointments'.





Youth Justice Executive Board



The Youth Justice Executive Board is chaired by Steve Reddy, with the Deputy Chair position held by the City of London, reflecting our co-working.

All Board partners are committed to improving outcomes for children and the partnership work has resulted in a number of positive outcomes

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All Board Members are
Child First Champions

YJS Practice Week
providing strategic
Leaders opportunities to
closely observe the
work for the YJS

Development of the
Serious Violence Duty

Board members engage
in Quarterly Spotlight
sessions which allow
them to focus on their
lead areas and how it
engages with YJS



YJS Strategic Priorities 2023 - 2025



Priority 1: Child First

Embedding a Child First approach in every aspect of the Youth Justice Partnership

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Priority 2: Consistently Good Practice

Continuous raising of practice standards which achieves improved outcomes for children

I like my YJS worker he's good at his job and always tries to help me and cares

Priority 3: YJS Health Offer

Coordinated access and intervention to universal specialist health provision to meet children's holistic health and wellbeing needs

Priority 4: Post 16 ETE Offer

Increasing children's participation in post 16 education, training and employment which support children's aspirations, desistance and safety





Key Achievements 2023-2024

Child First



95% of the YJS have completed the UNITAS Child First Award

Attained the Quality Lead with Child First Commendation from Youth Justice SEND Award

Development of the Youth Justice Participation Forum

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Key Achievements 2023-2024

Consistently Good Practice



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Comprehensive training package, following on from audit and staff feedback

Quality Assurance Framework that has been highlighted by the Youth Justice Board as 'best practice'

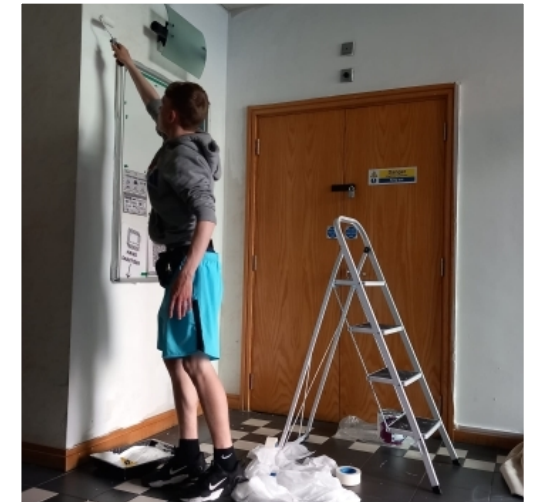
External Audits, including a Peer Review by the Youth Justice Service Improvement Partnership

Highlighting Best Practice achieved by our staff

Monthly focus sessions in team meetings on audit findings and best practices

Introduction of Metabase and E-Forms to support staff's understanding of their own practice

It was good because it helped me think about things differently and I have learned to react to things differently. I have also started exploring different ways to manage my emotions. It has also motivated me to future plans and training for me to get a job





Key Achievements 2023-2024 Health



Recruitment of a YJS
Nurse and
introduction of our
Health MDT

Commitment to
further funding for
Speech and
Language Therapists
in the service

Funding agreed for
gym memberships
for the children in the
YJS

Children consulted in
relation to research
around accessing
dentistry

Things have not been perfect. I done a bit of reparation and I asked to get onto the bike project. Before that I done Stepney farm and what I done was good but when I went back to school, I changed. Now I am doing gardening and it's good. The panel is good as they allow me to speak how I feel, what's going well and how I am doing in school.





Key Achievements 2023-2024 Education



Over 95% of our school aged children have a placement

Commissioning of Wipers CIC for Social Enterprise programme

AQA Accreditation of our groupwork and reparation projects

Recruitment of Virtual Schools Officer

Introduction of monthly NEET meetings to support those children who do not have an education placement

My YJS Worker helped me a lot. I have done a couple of tests at first, seeing where I am at. Now we are working on other assessments, three papers for the next 3 months. He makes a timetable and tells me to give him a time and lets me pick. He asked me how I feel, how you think and he understands me and lets me have chances. I can have a conversation with him and he understands.

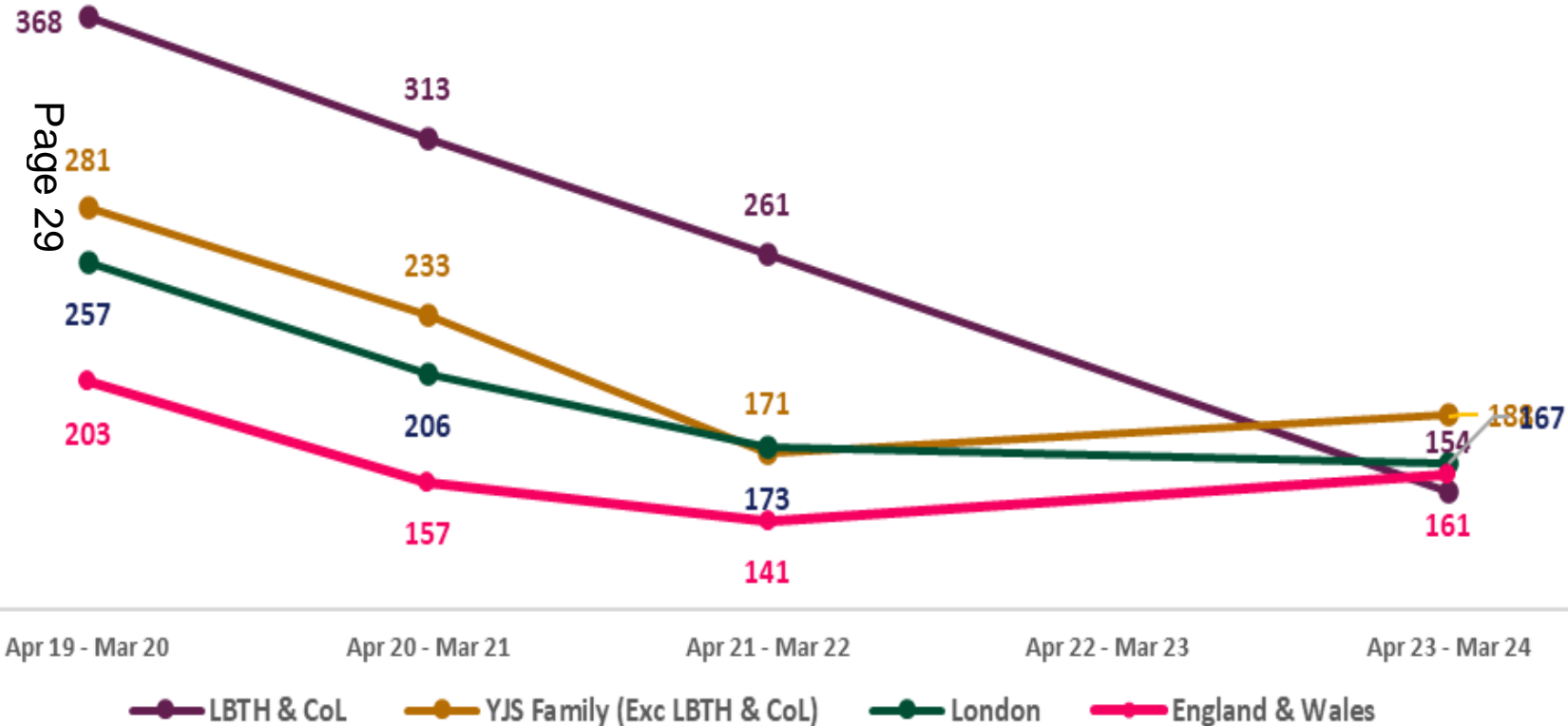




Key Performance Indicators: First Time Entrants



Rate per 100,000 of FTE (5 Year Trend) Apr 19 to Mar 24



The number of children as First Time Entrants continues to be one of our successes with our current FTE rate being at 154 per 100,000 or 45 individual children. This is another significant reduction from 2022-2023 FTE rate which was 192 per 100,000 (59 individual children), and from 2021-2022 when our rate was 261 per 100,000 (75 individual children). This is an incredible achievement as we have reduced our FTEs by 41.2% since 2021-2022 when we began to tackle this significantly following our HMPI Inspection in April 2022.

With our rate of 154 per 100,000, we continue to be lower than the London rate, our YJS family and the England and Wales national rate. We continue to be extremely proud of this and have a local ambition to have no more than 40 children per year becoming FTEs.



Key Performance Indicators: Re-Offending



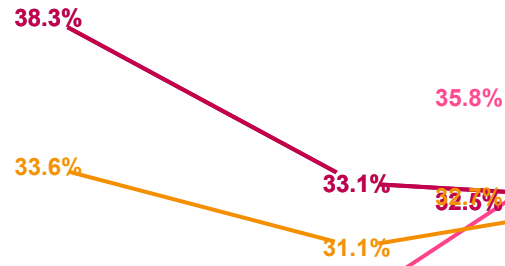
As part of our aim to reduce the re-offending behaviour of the children that we work with, we completed a deep dive into the children that re-offending over the last 5 years. It is clear to see that this is a cohort of children with significantly complex needs.

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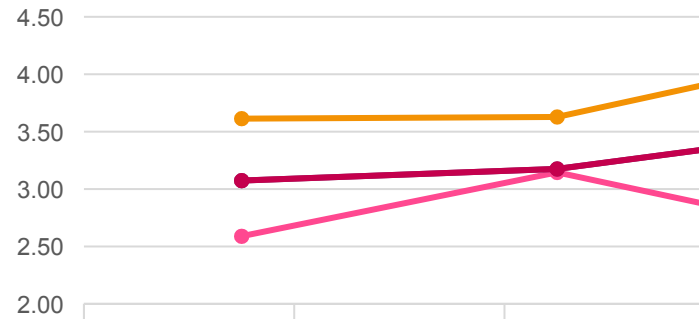


Key Performance Indicators: Re-Offending



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Area	July 19-June 20	July 21-June 22	July 21-June 22 (Latest)
Tower Hamlets and City of London	25.5%	29.4%	35.8%
London	38.3%	33.1%	32.5%
London PCC Area	38.3%	33.1%	32.5%



Area	July 19-June 20	July 21-June 22	July 21-June 22 (Latest)
Tower Hamlets and City of London	2.59	3.15	2.56
London	3.07	3.18	3.54
London PCC Area	3.07	3.18	3.54

Reoffending is measured in two areas: the percentage of children who go on to reoffend within 12 months of receiving a disposal (the binary reoffending rate), and the average number of proven offences associated with children who reoffend (reoffending frequency/reoffences per reoffender).

The latest return for the annual re-offending rate was 35.8% of children within the cohort re-offending. This is an increase from last year's rate of 29% of 6.8%. We have explored this increase, as well as the lived experiences of the children that have re-offended to try and understand this increase and how we can support these children even further.

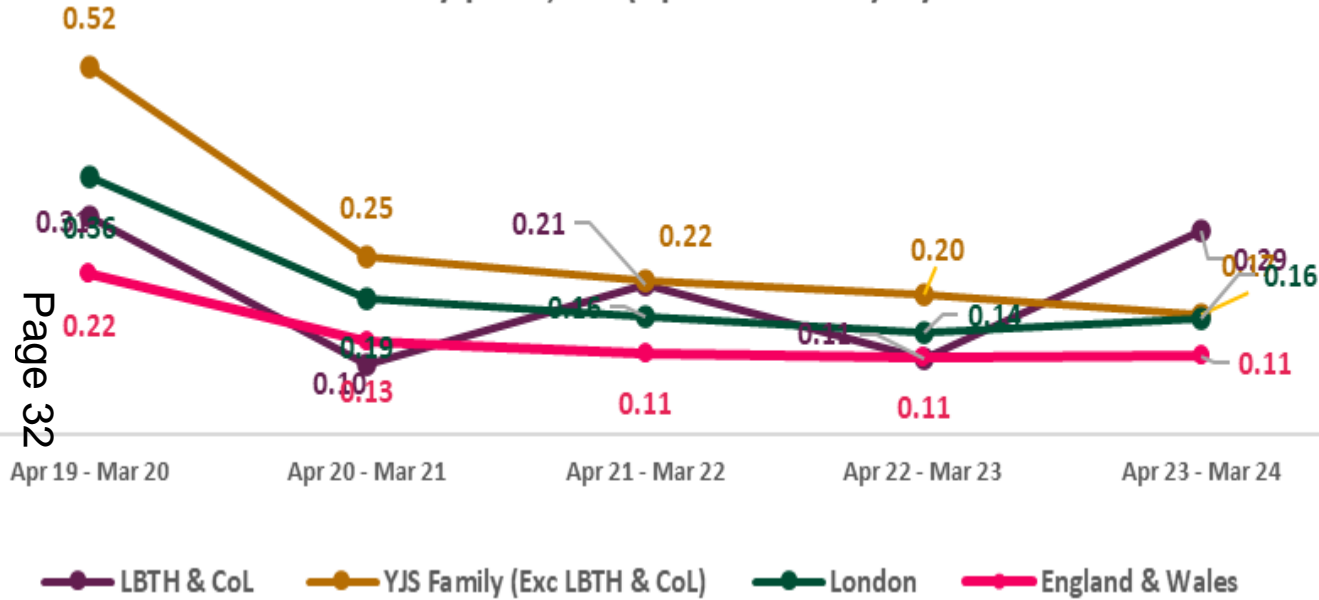
Period	No in cohort	No reoffenders of	No of offences	% Reoffending
July 19-June 20	153	39	101	25.5%
July 21 - June 22	95	34	87	35.8%



Key Performance Indicators: Children in custody



Rate of Custody per 1,000 (Apr 19-Mar 24) 5 year trend



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As of June 2024, we currently have 2 children in custody, both of whom are serving Section 250 sentences. From our YJB data, as of March 2024, this equated to a rate of 0.29 per 1000, however, we are aware that this number will reduce due to already having children who have transferred to the adult estate.

Whilst we are currently over the Family, London and National averages, we are aware that our children that have been in custody, have, in the main, been children sentenced to Section 250 custodial sentences who's behaviour has been so serious that custody is deemed as appropriate.

Our Director and Corporate Director of Children's Services are updated weekly about these children so that they are able to understand the need for resources for this small cohort and we update our Executive Board with anonymised information about each child to support their understanding of our children.

In last year's submission, we noted that we had 5 children remanded in the secure estate which was an increase of 20% from the same period the previous year. As stated before, we have reduced this number of children to one currently on remand in the secure estate due to the embedding of the processes stated above.



Next Steps



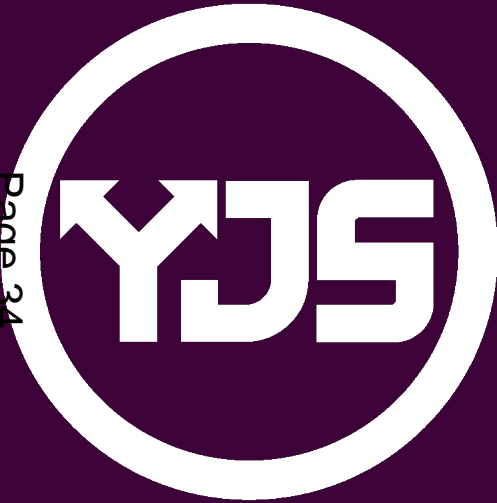
Developing a greater offer for Victims

Preparation for our next HMIP Inspection (most likely 2025)

Increasing children's participation with the service

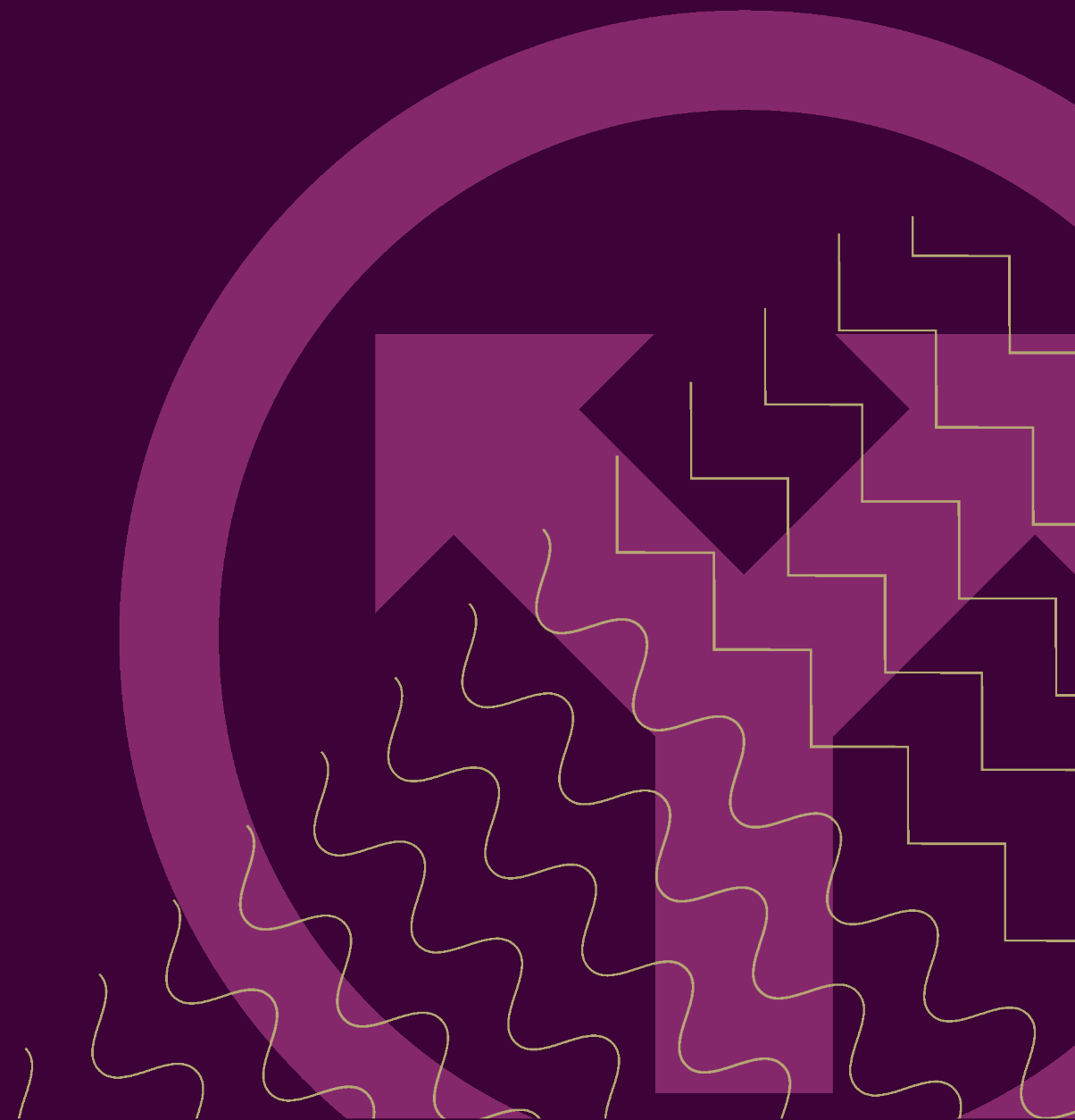
Increasing parents voices within the service

Developing better links with SEND and ensuring that children in transition are supported



YOUTH JUSTICE SERVICE

Tower Hamlets and the
City of London





THE FORWARD PLAN

Published: 7 October 2024

Contact Matthew Mannion
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Email: matthew.mannion@towerhamlets.gov.uk
Telephone: 020 7364 4651

Forward Plan October 2024

The Forward Plan is published 28 days before each Cabinet meeting.

In addition, new issues and changes to existing issues will be published on the website as soon as they are known.

The web pages also contain past Forward Plans and publication deadlines for future Plans. To visit the web pages go to <http://democracy.towerhamlets.gov.uk/mgPlansHome.aspx?bcr=1>.

Tower Hamlets Council **Forthcoming Decisions Plan**

What is this document?

The Forthcoming Decisions Plan (or 'Forward Plan') contains information on significant decisions that the Council expects to take over the next few months.

As a minimum this will include notice of:

- All Key Decisions to be taken by the Mayor or Cabinet.
 - This could include decisions taken at public meetings or taken individually at other times.
- Budget and Policy Framework Decisions (for example the Budget Report itself and major policies to be agreed by Council as set out in the Constitution)

In addition the Council aims to publish all other decisions to be taken by the Mayor and/or Cabinet.

Key Decisions

The Council is required to publish notice of all key decisions at least 28 days before they are taken by the Executive. Key decisions are all those decisions which involve major spending, or savings, or which have a significant impact on the local community. The precise definition of a key decision adopted by Tower Hamlets is contained in Section 3 of the [Constitution](#). Key Decisions can be taken by the Mayor, the Mayor in Cabinet or an officer if it has been expressly delegated.

Publication of Forthcoming Decisions

Individual notices of new Key Decisions will be published on the website as they are known on the 'Forthcoming Decisions' page, whilst this 'Forthcoming Decisions Plan' collating these decisions will be published regularly, as a minimum at least, 28 days before each Cabinet meeting. The Plan will be published on the Council's website and will also be available to view at the Town Hall and Libraries, Ideas Centres and One Stop Shops if required.

Urgency

If, due to reasons of urgency, a Key Decision has to be taken where 28 days' notice have not been given. Notice will be published (on the website) as early as possible and Urgency Procedures as set out in the Constitution have to be followed.

Make your views known

The most effective way for the public to make their views known about a Forthcoming Decisions is to contact the lead officer, or Cabinet Member (where stated), listed. You can also view the Council's [Consultation Calendar](#), which lists all the issues on which the Council and its partners are consulting.

Information about the Decision Makers

Further information on the Mayor and Members of the Cabinet can be found on the Council's [website](#).

Notice of Intention to Conduct Business in Private

The Council is also required to give at least 28 days' notice if it wishes to consider any of the reports on the agenda of an Executive meeting (such as Cabinet) in private session. The last row of each item below will indicate any proposal to consider that item in private session. Should you wish to make any representations in relation to item being considered in private please contact Democratic Services on the contact details listed on the front page.

The notice may reference a paragraph of Section 12A of the 1972 Local Government Act. In summary those paragraphs refer to the following types of exempt information (more information is available in the Constitution):

1. Information relating to any individual
2. Information which is likely to reveal the identity of an individual
3. Information relating to the financial or business affairs of any particular person (including the authority handling the information)
4. Information relating to any consultations or negotiations, or contemplated consultations or negotiations, in connection with any labour relations matters arising between the authority or a Minister of the Crown and employees of, or office holders under, the authority.
5. Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.
6. Information which reveals that the authority proposes:-
 - a) to give under any enactment a notice under or by virtue of which requirements are imposed on a person; or
 - b) to make an order or direction under any enactment.
7. Information relating to any action taken or to be taken in connection with the prevention, investigation or prosecution of crime.

Contact Details for this Plan

Contact: Matthew Mannion
Officer: Head of Democratic Services
Email: matthew.mannion@towerhamlets.gov.uk
Telephone: 020 7364 4651

Forward Plan October 2024

Contents:

Decision Title	Due Date	Page No.
Annual Resident Survey (ARS) 2024 results and analysis	16/10/24	9
Approval of council's Resident Engagement Strategy	27/11/24	20
Approval of the council's new Homelessness and Rough Sleeping Strategy 2024-2029	27/11/24	18
Contract Forward Plan – Q2– FY 2024-2025	16/10/24	12
Corporate Peer Challenge Action Plan – Position Statement and Organisational Impact	16/10/24	13
Council Housing Acquisition Programme	27/11/24	10
Cumulative Impact Assessment Policy 2024 - 2027	16/10/24	8
Harriott, Apsley & Pattison (HAP) Houses Regeneration Scheme - Resolution to make a Compulsory Purchase Order	16/10/24	11
*Harriott, Apsley, Pattison (HAP) Houses Regeneration Scheme – Approval to Award Build Contract	16/10/24	17
Household Rubbish and Recycling Collections Policy	27/11/24	22
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Planning for School Places 2025/26 Review and Recommendations	27/11/24	21
*Record of Corporate Director's Actions Quarter 1& 2 (2024 -2025)	27/11/24	23
*Skylines Village Regeneration Scheme - Resolution for an in-principle Compulsory Purchase Order	27/11/24	23
Stepney Greencoat CE School – Expansion to Include Permanent Nursery Provision	27/11/24	15
Strategic Delivery and Performance Report Year 3 Quarter 1	16/10/24	16
Time Banded Collections (Waste Services)	02/10/24	6
Tower Hamlets Council's Target Operating Model	16/10/24	14
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VAWG and Women's Safety Strategy	16/10/24	7

* New Issues published since the last Forward Plan

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Title of Report	Time Banded Collections (Waste Services)	Ward Weavers; Shadwell; Spitalfields & Banglatown	Key Decision? Yes
Summary of Decision	Introduce time-banded collections of waste and recycling on selected high streets, town centres, and main commercial areas in the borough. This will require businesses and residents to present their waste for collection within specified time periods.		

Decision maker Date of decision	Cabinet 02/10/24		
Community Plan Theme	A clean and green future		
Cabinet Member	Cabinet Member for Environment and the Climate Emergency		
Who will be consulted before decision is made and how will this consultation take place	NA NA		
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	NO		
Contact details for comments or additional information	Ashraf Ali (Director of Public Realm) ashraf.ali@towerhamlets.gov.uk		
What supporting documents or other information will be available?	Draft Household Waste Regulations 2024 Draft Commercial Waste Regulations 2024 List of Streets to Time Band		
Is there an intention to consider this report in private session and if so why?	No, Unrestricted		
Title of Report	Tower Hamlets Special Educational Needs, Disabilities and Inclusion Strategy 2024 to 2029.	Ward All Wards	Key Decision? No
Summary of Decision	This partnership strategy will set out the shared outcomes that leaders will work collectively to achieve for all children and young people with Special Educational Needs and Disabilities in Tower Hamlets. It will describe how different services will collaborate to achieve these outcomes.		

Forward Plan October 2024

Decision maker Date of decision	Cabinet 16/10/24		
Community Plan Theme	Accelerate Education		
Cabinet Member	Deputy Mayor and Cabinet Member for Education and Lifelong Learning (Statutory Deputy Mayor)		
Who will be consulted before decision is made and how will this consultation take place	<ul style="list-style-type: none"> • Children and young people: the 'Our Time' Forum • Parents and Carers: the SEND Independent Parents Forum • NHS and School providers • All interested residents (through consultation) <p>Engagement to support the plan:</p> <ul style="list-style-type: none"> • Review of families and children's views from previous engagement and consultation • Discussions with families, children and young people focused on proposed priorities. • Engagement with health and education partners <p>Consultation on the draft strategy and priorities.</p>		
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	<p>Yes</p> <p>The strategy does not include specific decisions and the equalities screening does not identify negative impacts.</p> <p>Nevertheless, ensuring that the strategy provides the best possible support for children and families with a range of protected characteristics will be a priority and an equality impact assessment will be prepared to reflect this.</p>		
Contact details for comments or additional information	Lisa Fraser (Director of Education) lisa.fraser@towerhamlets.gov.uk		
What supporting documents or other information will be available?	Background briefing on children and young people with SEND in Tower Hamlets.		
Is there an intention to consider this report in private session and if so why?	No, Unrestricted		
Title of Report	VAWG and Women's Safety Strategy	Ward All Wards	Key Decision? No
Summary of Decision	The Council's VAWG and Women's Safety Strategy 2024-29, produced through extensive engagement with residents, partners and stakeholders through the VAWG Needs Assessment and strategy workshops.		

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Decision maker Date of decision	Cabinet 16/10/24		
Community Plan Theme	Empower Communities and Fight Crime		
Cabinet Member			
Who will be consulted before decision is made and how will this consultation take place	n/a n/a		
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	N/A		
Contact details for comments or additional information	Charmaine Campbell, Pam Cummins, Adam Price, Alicia Jones, Yasmin Ashley, Abdul Razak Senior Management Support Officer Charmaine.Campbell@towerhamlets.gov.uk, Executive Support Team Leader, Resources, Governance & Chief Execs pam.cummins@towerhamlets.gov.uk, Strategy & Policy Lead (HA&C) adam.price@towerhamlets.gov.uk, Executive Support Team Leader alicia.jones@towerhamlets.gov.uk, Executive Support Team Leader, Childrens & Culture and Health, Adults & Community yasmin.ashley@towerhamlets.gov.uk, Senior Management Support Officer abdul.razak@towerhamlets.gov.uk		
What supporting documents or other information will be available?			
Is there an intention to consider this report in private session and if so why?	No, Unrestricted		
Title of Report	Cumulative Impact Assessment Policy 2024 - 2027	Ward Bethnal Green West; Blackwall & Cubitt Town; Spitalfields & Banglatown; Weavers; Whitechapel	Key Decision? Yes
Summary of Decision	A review of the consultation on the cumulative impact assessment for licensed premises within Brick Lane and Bethnal Green. Council is required to reconfirm or revoke the cumulative impact assessments every three years. The cumulative impact assessments form part of the Statement of Licensing Policy and therefore the report needs to be agreed by Council.		

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Decision maker Date of decision	Cabinet 16/10/24		
Community Plan Theme	Empower Communities and Fight Crime		
Cabinet Member	Cabinet Member for Environment and the Climate Emergency		
Who will be consulted before decision is made and how will this consultation take place	See appendix 3 A full 12 week open consultation has been undertaken and is submitted as part of the report.		
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	No		
Contact details for comments or additional information	Tom Lewis (Team Leader - Licensing Services) tom.lewis@towerhamlets.gov.uk		
What supporting documents or other information will be available?	The public consultation responses will assist with the decision making process.		
Is there an intention to consider this report in private session and if so why?	No, Unrestricted		
Title of Report	Annual Resident Survey (ARS) 2024 results and analysis	Ward All Wards	Key Decision? No
Summary of Decision	This report sets out the findings of the Annual Resident Survey 2024 conducted by MEL research. The reporting primarily focuses on change since the previous edition of the ARS in 2023, with some further data where appropriate.		

Decision maker Date of decision	Cabinet 16/10/24		
Community Plan Theme	All Priorities		
Cabinet Member	Mayor Lutfur Rahman, (Executive Mayor) mayor@towerhamlets.gov.uk		
Who will be consulted before decision is made and how will this consultation take place	None None		
Has an Equality Impact Assessment been	N/A		

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carried out and if so the result of this Assessment?	
Contact details for comments or additional information	Martin Rogers (Senior Research Officer) martin.rogers@towerhamlets.gov.uk
What supporting documents or other information will be available?	Previous editions of the Annual Resident Survey are available online at the website. Two reports have been produced as part of this worksteam: 1) A report written by members of the Strategy and Improvement team with their analysis A report with independent analysis by the external contractor (MEL Research) is available on request
Is there an intention to consider this report in private session and if so why?	No, Unrestricted
Title of Report	Council Housing Acquisition Programme
	Ward All Wards
	Key Decision? No
Summary of Decision	This report summarises the council's strategy and approach to the delivery of a Council Housing Acquisitions Programme to delivery 237 Acquisitions supported by government and GLA grant. The report requests approval for the strategy and approach and for additional resources to support the delivery.

Decision maker Date of decision	Cabinet 27/11/24
Community Plan Theme	Homes for the future
Cabinet Member	Cabinet Member for Regeneration, Inclusive Development and Housebuilding
Who will be consulted before decision is made and how will this consultation take place	
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	
Contact details for comments or additional information	Charmaine Campbell, Karen Swift, Shivani Patel, Alifa Khatun, Abdul Razak Senior Management Support Officer Charmaine.Campbell@towerhamlets.gov.uk, (Divisional Director, Housing and Regeneration) Karen.Swift@towerhamlets.gov.uk, Senior Management Support Officer shivani.patel@towerhamlets.gov.uk, Senior Management Support

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	Officer alifa.khatun@towerhamlets.gov.uk, Senior Management Support Officer abdul.razak@towerhamlets.gov.uk		
What supporting documents or other information will be available?			
Is there an intention to consider this report in private session and if so why?	No, Unrestricted		
Title of Report	Harriott, Apsley & Pattison (HAP) Houses Regeneration Scheme - Resolution to make a Compulsory Purchase Order	Ward Stepney Green	Key Decision? Yes
Summary of Decision	Approve a resolution for a single Compulsory Purchase Order (CPO) under the Town and Country Planning Act 1990 in relation to the Harriott, Apsley & Pattison (HAP) Houses regeneration scheme.		

Decision maker Date of decision	Cabinet 16/10/24
Community Plan Theme	A council that works for you and listens to you
Cabinet Member	Cabinet Member for Regeneration, Inclusive Development and Housebuilding
Who will be consulted before decision is made and how will this consultation take place	<p>Resident and commercial property interests Statutory consultees through planning process Wider community affected by proposal</p> <p>The HAP Estate Regeneration Project has been subject to extensive resident / stakeholder consultation for example: during community ballot, master planning, outline pre-planning application stage and at detailed planning stages. Ongoing engagement comprises regular newsletters, website, and other communications, drop-ins and representative forums etc, in addition to the dialogues on decant and property acquisitions.</p> <p>The Council will also undertake a pre-CPO engagement process with affected parties to review the impact to their property or land interest and to explain the CPO process in further detail. Prior to making the Order the Council will send pre-CPO letters to all identified property interests to explain the process and the impact to their individual rights.</p> <p>The residential and commercial property owners and tenants affected by the proposal have been contacted directly by the Council.</p>

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<p>Has an Equality Impact Assessment been carried out and if so the result of this Assessment?</p>	<p>YES An equality impact analysis checklist and report has been completed which assesses the impacts to the protected characteristics. The report supports the implementation of the measures proposed to facilitate delivery of the overall regeneration: overall the impacts of the scheme are considered to be positive.</p>		
<p>Contact details for comments or additional information</p>	<p>Charmaine Campbell, Shivani Patel, Alifa Khatun, Abdul Razak Senior Management Support Officer Charmaine.Campbell@towerhamlets.gov.uk, Senior Management Support Officer shivani.patel@towerhamlets.gov.uk, Senior Management Support Officer alifa.khatun@towerhamlets.gov.uk, Senior Management Support Officer abdul.razak@towerhamlets.gov.uk</p>		
<p>What supporting documents or other information will be available?</p>	<p>Section 226 Town and Country Planning Act 1990 Section 203 Town and Country Planning Act 1990 Rehousing guide for resident leaseholders of Harriott, Apsley and Pattison House – selling your property to the council (November 2020) A guide for non-resident leaseholders of Harriott, Apsley and Pattison House – selling your property to the Council A guide for Council Secure Tenants - Harriott, Apsley and Pattison House (November 2020) Cabinet report 15 December 2021</p>		
<p>Is there an intention to consider this report in private session and if so why?</p>	<p>Partly Exempt (Part of the report will be exempt) Financially sensitive</p>		
<p>Title of Report</p>	<p>Contract Forward Plan – Q2– FY 2024-2025</p>	<p>Ward</p>	<p>Key Decision? Yes</p>
<p>Summary of Decision</p>	<p>This report presents 2 standalone papers being procured during quarter two.</p> <ol style="list-style-type: none"> 1) Procurement Route of HRA Capital Investment Contracts 2) Fire Safety & Capital Investment Works Latham House <p>The report asks for confirmation that all contracts can proceed to contract award after tender.</p>		

<p>Decision maker Date of decision</p>	<p>Cabinet 16/10/24</p>		
<p>Community Plan Theme</p>	<p>All Priorities</p>		
<p>Cabinet Member</p>	<p>Cabinet Member for Resources and the Cost of Living</p>		

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Who will be consulted before decision is made and how will this consultation take place	Where required, consultation with service users and stakeholders will be undertaken as part of the project and budget approval process. Necessary consultation will be undertaken in accordance with the Council's policies and procedures		
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?			
Contact details for comments or additional information	John Harrison (Director of Corporate Efficiency) john.harrison@towerhamlets.gov.uk		
What supporting documents or other information will be available?			
Is there an intention to consider this report in private session and if so why?	No, Unrestricted		
Title of Report	Corporate Peer Challenge Action Plan – Position Statement and Organisational Impact	Ward All Wards	Key Decision? No
Summary of Decision	<p>The London Borough of Tower Hamlets has made significant strides in addressing the recommendations of the Local Government Association (LGA) Corporate Peer Challenge (CPC), demonstrating a commitment to continuous improvement and a proactive approach to change. The council is on track to reach 84% completion of actions aligned to the CPC recommendations by September 2024.</p> <p>The council welcomes a progress review from the LGA to further validate the progress made and to identify any additional areas for improvement. We are urging the LGA to conduct this review as soon as possible to provide valuable feedback and support for our ongoing efforts</p>		

Decision maker Date of decision	Cabinet 16/10/24
Community Plan Theme	All Priorities
Cabinet Member	Mayor
Who will be consulted before decision is made	

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and how will this consultation take place	
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	
Contact details for comments or additional information	Robin Beattie, Alicia Jones (Acting Director of Strategy Innovation and Transformation) robin.beattie@towerhamlets.gov.uk, Executive Support Team Leader alicia.jones@towerhamlets.gov.uk
What supporting documents or other information will be available?	
Is there an intention to consider this report in private session and if so why?	No, Unrestricted
Title of Report	Tower Hamlets Council's Target Operating Model
	Ward All Wards
	Key Decision? No
Summary of Decision	The new Target Operating Model (TOM) has been developed to better align to the organisation's priorities and ensures that the community is front-and-centre of decisions that matter to them. The vision of the new TOM is to: "Create a more efficient, effective, and responsive public sector organisation that is better able to meet the needs of its communities." This update will present the council's new and updated TOM, that takes account of a comprehensive series of engagement sessions held since October 2023

Decision maker Date of decision	Cabinet 16/10/24
Community Plan Theme	All Priorities
Cabinet Member	Mayor
Who will be consulted before decision is made and how will this consultation take place	Stakeholder engagement has run from October 2023, and continued up to the Target Operating Model's agreement. A range of engagement and evidence base gathering from staff, members, external partners, community, faith, voluntary, and public service organisations have contributed to the new Target Operating Model
Has an Equality Impact Assessment been carried out and if so the	N/A

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result of this Assessment?				
Contact details for comments or additional information	<p>Charmaine Campbell, Muhammed Uddin, Onyekachi Ajisafe, Alicia Jones, Alifa Khatun, Abdul Razak Senior Management Support Officer Charmaine.Campbell@towerhamlets.gov.uk, (Democratic Services Officer, Civic & Members) muhammed.uddin@towerhamlets.gov.uk, (Strategy & Policy Officer, Strategy, Policy & Performance) onyekachi.ajisafe@towerhamlets.gov.uk, Executive Support Team Leader alicia.jones@towerhamlets.gov.uk, Senior Management Support Officer alifa.khatun@towerhamlets.gov.uk, Senior Management Support Officer abdul.razak@towerhamlets.gov.uk</p>			
What supporting documents or other information will be available?				
Is there an intention to consider this report in private session and if so why?	No, Unrestricted			
Title of Report	<table border="1"> <tr> <td>Stepney Greencoat CE School – Expansion to Include Permanent Nursery Provision</td> <td>Ward All Wards</td> <td>Key Decision? Yes</td> </tr> </table>	Stepney Greencoat CE School – Expansion to Include Permanent Nursery Provision	Ward All Wards	Key Decision? Yes
Stepney Greencoat CE School – Expansion to Include Permanent Nursery Provision	Ward All Wards	Key Decision? Yes		
Summary of Decision	<p>A decision is required by Cabinet on the statutory proposal to extend the age range of Stepney Greencoat CE Primary School to 3 -11 years of age, to enable the permanent establishment of nursery provision for 3 and 4 year olds.</p> <p>The nursery provision, was initially established as a two year pilot, but a Council decision is now required for it to continue on a permanent basis from the start of the 2025-26 school year.</p>			

Decision maker Date of decision	Cabinet 27/11/24
Community Plan Theme	Accelerate Education
Cabinet Member	Deputy Mayor and Cabinet Member for Education and Lifelong Learning (Statutory Deputy Mayor)
Who will be consulted before decision is made and how will this consultation take place	<p>School community including families, staff, governing body, diocese. Neighbouring/local community Maintained Schools and nurseries in the planning area, PVLs in the local area Early Education and Childcare Services Public</p> <p>Statutory minimum 4 weeks consultation on Let's Talk Tower Hamlets.</p>

Forward Plan October 2024

Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	NA		
Contact details for comments or additional information	Lisa Fraser (Director of Education) lisa.fraser@towerhamlets.gov.uk		
What supporting documents or other information will be available?	Cabinet Report Stepney Greencoat CE School – Expansion to Include Permanent Nursery Provision		
Is there an intention to consider this report in private session and if so why?	No, Unrestricted		
Title of Report	Strategic Delivery and Performance Report Year 3 Quarter 1	Ward All Wards	Key Decision? No
Summary of Decision	This report will set out performance for Q1 showing progress on the Strategic Plan for all of the reportable strategic measures.		

Decision maker Date of decision	Cabinet 16/10/24
Community Plan Theme	All Priorities
Cabinet Member	Mayor
Who will be consulted before decision is made and how will this consultation take place	
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	
Contact details for comments or additional information	Charmaine Campbell, Robin Beattie, Shivani Patel, Alifa Khatun, Razia Khatun Senior Management Support Officer Charmaine.Campbell@towerhamlets.gov.uk, (Acting Director of Strategy Innovation and Transformation) robin.beattie@towerhamlets.gov.uk, Senior Management Support Officer shivani.patel@towerhamlets.gov.uk, Senior Management Support Officer alifa.khatun@towerhamlets.gov.uk, Senior Management Support Officer razia.khatun2@towerhamlets.gov.uk
What supporting documents or other	

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information will be available?	
Is there an intention to consider this report in private session and if so why?	No, Unrestricted
Title of Report	Harriott, Apsley, Pattison (HAP) Houses Regeneration Scheme – Approval to Award Build Contract
	Ward Stepney Green
	Key Decision? Yes
Summary of Decision	<p>The paper will seek Cabinet approval to award the build contract for the redevelopment of Harriott, Apsley and Pattison Houses, known as HAP, for the delivery of 400 plus new mixed tenure homes and the reprovision of the existing community space.</p> <p>The scheme will provide high quality replacement homes for existing residents, new council homes for families in housing need and new homes for sale to help fund the scheme.</p>

Decision maker Date of decision	Cabinet 16/10/24
Community Plan Theme	A council that works for you and listens to you
Cabinet Member	Cabinet Member for Regeneration, Inclusive Development and Housebuilding
Who will be consulted before decision is made and how will this consultation take place	Internal consultation: with Finance, Legal and Procurement External consultation: with HAP Residents Panel will take place through regular meetings
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	No No, but a full EQIA has been carried out and was appended to the last report to Cabinet on this scheme in December 2021. It is regularly refreshed as part of the project.
Contact details for comments or additional information	Charmaine Campbell, Alifa Khatun, Abdul Razak, Shivani Patel Senior Management Support Officer Charmaine.Campbell@towerhamlets.gov.uk, Senior Management Support Officer alifa.khatun@towerhamlets.gov.uk, Senior Management Support Officer abdul.razak@towerhamlets.gov.uk, Senior Management Support Officer shivani.patel@towerhamlets.gov.uk
What supporting documents or other information will be	

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available?			
Is there an intention to consider this report in private session and if so why?	No, Unrestricted		
Title of Report	HSS Disabilities Scrutiny Action Plan	Ward All Wards	Key Decision? No
Summary of Decision	Following the insourcing of the "Be Well Leisure Service" on the 1st May 2024, the Action Plan identifies and prioritises initiatives that will enhance viability and representation of people with disabilities and those living with long term health conditions within the leisure sports and fitness workforce.		

Decision maker Date of decision	Cabinet 27/11/24		
Community Plan Theme	All Priorities		
Cabinet Member	Cabinet Member for Culture and Recreation		
Who will be consulted before decision is made and how will this consultation take place	NA None		
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	NA		
Contact details for comments or additional information	Jahur Ali (Director Leisure and Culture) Jahur.Ali@towerhamlets.gov.uk		
What supporting documents or other information will be available?	Insourcing presentation		
Is there an intention to consider this report in private session and if so why?	No, Unrestricted		
Title of Report	Approval of the council's new Homelessness and Rough Sleeping Strategy 2024-2029	Ward All Wards	Key Decision? Yes
Summary of Decision	This report seeks approval from the Mayor and Cabinet of the council's new Homelessness and Rough Sleeping Strategy 2024-2029.		

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	<p>The council has a statutory duty under the Homelessness Act (2002) to conduct a review of the nature and extent of homelessness in its District (borough) every five years and to develop a strategy setting out:</p> <ul style="list-style-type: none"> • how services will be delivered in the future to tackle homelessness; and • the available resources to prevent and relieve homelessness. <p>The council's most recent Homelessness and Rough Sleeping Strategy ended in December 2023 and this new strategy fulfils this statutory and mandatory requirement on the council in its role as a Local Housing Authority.</p>
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Decision maker	Cabinet
Date of decision	27/11/24
Community Plan Theme	Homes for the future
Cabinet Member	Cabinet Member for Regeneration, Inclusive Development and Housebuilding
Who will be consulted before decision is made and how will this consultation take place	<p>Internal Stakeholders from within the council – Public Health, Community Safety, Adult Social Care, Mental Health, Substance Use, Health, and Integrated Commissioning.</p> <p>External Stakeholders including residents, organisations and agencies who work both with and separately from the council who support those at risk of or who are homeless or rough sleeping in Tower Hamlets.</p> <p>The council will be conducting a consultation on the priorities for its new strategy with residents and stakeholders who support those at risk of or who are homeless or rough sleeping. The priorities proposed in the consultation have been developed following a desktop review of homelessness in the borough which was conducted in March 2023.</p> <p>The findings of the review have enabled the council to clearly identify its priorities for tackling homelessness and rough sleeping in Tower Hamlets and in doing so, the priorities will form the basis of the council's revised Homelessness and Rough Sleeping Strategy. Reflecting good practice to deliver outcomes for residents experiencing or threatened with homelessness and identifying gaps in service provision while ensuring that it represents value for money for residents</p>
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	
Contact details for comments or additional information	<p>Charmaine Campbell, Lynne Hughes, Karen Swift, Donna Barrett, Una Bedford, Alicia Jones, Nightingale Simson Senior Management Support Officer Charmaine.Campbell@towerhamlets.gov.uk, Senior Management Support Officer lynne.hughes@towerhamlets.gov.uk, (Divisional Director, Housing and Regeneration) Karen.Swift@towerhamlets.gov.uk, (Application & Administration</p>

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	Officer) donna.barrett@towerhamlets.gov.uk, Strategy and Policy Officer (Place) Una.Bedford@towerhamlets.gov.uk, Executive Support Team Leader alicia.jones@towerhamlets.gov.uk, Senior Management Support Officer nightingale.simson@towerhamlets.gov.uk		
What supporting documents or other information will be available?	Homelessness and Rough Sleeping Strategy 2024 – 2029 EIA Screening for Homelessness and Rough Sleeping Strategy 2024- 2029 Consultation Report on priorities for the new Homelessness and Rough Sleeping Strategy		
Is there an intention to consider this report in private session and if so why?	No, Unrestricted		
Title of Report	Approval of council’s Resident Engagement Strategy	Ward All Wards	Key Decision? Yes
Summary of Decision	Following the in-sourcing of Tower Hamlets Homes to the council, the council’s new Council Tenant and Leaseholder’s Engagement Strategy of the landlord service has been refreshed and aligned with the council’s draft Community Engagement Strategy.		

Decision maker Date of decision	Cabinet 27/11/24
Community Plan Theme	A council that works for you and listens to you
Cabinet Member	Cabinet Member for Regeneration, Inclusive Development and Housebuilding
Who will be consulted before decision is made and how will this consultation take place	Internal: affected DLTs External: Residents’ Panel; Tenant & Leaseholder Housing Forum; wider resident body Internal: Briefing paper External: Briefing paper; Our Eastend article; Let’s Talk consultation
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	N/A
Contact details for comments or additional information	Charmaine Campbell, Tracey Gray, Shivani Patel, Alifa Khatun, Abdul Razak Senior Management Support Officer Charmaine.Campbell@towerhamlets.gov.uk, (Interim Director of Housing Integration) tracey.gray@towerhamlets.gov.uk, Senior Management Support Officer shivani.patel@towerhamlets.gov.uk, Senior Management Support Officer alifa.khatun@towerhamlets.gov.uk, Senior Management Support Officer abdul.razak@towerhamlets.gov.uk

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What supporting documents or other information will be available?	Draft Resident Engagement Strategy Equalities screening checklist		
Is there an intention to consider this report in private session and if so why?	No, Unrestricted		
Title of Report	Planning for School Places 2025/26 Review and Recommendations	Ward All Wards	Key Decision? Yes
Summary of Decision	<p>This is the council's annual report on its review of pupil place planning in Tower Hamlets. It explains:</p> <ul style="list-style-type: none"> ? the current position on the provision of school places in the borough; ? the projected demand for school places in future years; ? the steps being taken to manage the sufficiency and sustainability of school places in accordance with the council's school organisation strategy. <p>The report also serves to inform:</p> <ul style="list-style-type: none"> ? decisions on education capital investment planning and future bids to the DfE's new school programmes; ? the medium to longer term commissioning or decommissioning of places for children and young people with SEND; ? discussions with school and trust leaders around required changes to current SEND provision to meet emerging needs. 		

Decision maker Date of decision	Cabinet 27/11/24
Community Plan Theme	Accelerate Education
Cabinet Member	Deputy Mayor and Cabinet Member for Education and Lifelong Learning (Statutory Deputy Mayor), Cabinet Member for Safer Communities
Who will be consulted before decision is made and how will this consultation take place	NA NA
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	NA
Contact details for comments or additional information	Lisa Fraser (Director of Education) lisa.fraser@towerhamlets.gov.uk
What supporting documents or other information will be	<ol style="list-style-type: none"> 1. LA's Annual Report on School Roll Projections 2. LA's SEND Sufficiency Plan Overview 3. Council's Local Plan approach to allocating school

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available?	sites 4. Summary of capital funding streams available		
Is there an intention to consider this report in private session and if so why?	No, Unrestricted		
Title of Report	Household Rubbish and Recycling Collections Policy	Ward All Wards	Key Decision? Yes
Summary of Decision	To ask that the Council adopt a clear and concise policy relating to household rubbish and recycling collections in Tower Hamlets that defines the roles and responsibilities of the Council, its residents and other responsible parties involved in the management of domestic waste.		

Decision maker Date of decision	Cabinet 27/11/24		
Community Plan Theme	A clean and green future		
Cabinet Member	Cabinet Member for Environment and the Climate Emergency		
Who will be consulted before decision is made and how will this consultation take place	None Informal consultation was undertaken with key Managing Agent organisations within the borough on 19/03/2024. No other consultation has been carried out at this stage as we have been advised it is not required for this policy to be adopted and the requirements it asks of householders and responsible persons fall within primary national legislation.		
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?			
Contact details for comments or additional information	Ashraf Ali (Director of Public Realm) ashraf.ali@towerhamlets.gov.uk		
What supporting documents or other information will be available?	Household Rubbish and Recycling Collection Policy		
Is there an intention to consider this report in private session and if so why?	No, Unrestricted		
Title of Report	Record of Corporate Director's Actions Quarter 1& 2 (2024 -	Ward All Wards	Key Decision? No

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	2025)		
Summary of Decision	<p>This report sets out, for noting by Cabinet, the Corporate Director's Actions taken under Rule 10 (section 50 Record of Corporate Director's Actions (RCDA) - Waiving of Procurement Procedures) in Part C – Codes and Protocols of the Council's constitution.</p> <p>The section states that Corporate Director's Actions in respect of contracts over £100,000 must be reported to Cabinet for noting and this report fulfils this requirement.</p>		

Decision maker Date of decision	Cabinet 27/11/24		
Community Plan Theme	A council that works for you and listens to you		
Cabinet Member	Cabinet Member for Resources and the Cost of Living		
Who will be consulted before decision is made and how will this consultation take place	N/A N/A		
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	N/A		
Contact details for comments or additional information	Abdulrazak Kassim (Director Finance, Procurement and Audit) abdulrazak.kassim@towerhamlets.gov.uk		
What supporting documents or other information will be available?	N/A		
Is there an intention to consider this report in private session and if so why?	No, Unrestricted		
Title of Report	Skylines Village Regeneration Scheme - Resolution for an in-principle Compulsory Purchase Order	Ward Blackwall & Cubitt Town	Key Decision? Yes
Summary of Decision	Approve a resolution in principle for a single Compulsory Purchase Order (CPO) under the Town and Country Planning Act 1990 in relation to the Skylines Village regeneration scheme		

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Decision maker Date of decision	Cabinet 27/11/24
Community Plan Theme	TH Plan 4: Everyone in Tower Hamlets should have access to good work and skills and an income that meets their needs.
Cabinet Member	Cabinet Member for Regeneration, Inclusive Development and Housebuilding
Who will be consulted before decision is made and how will this consultation take place	<p>Commercial property interests Statutory consultees through planning process</p> <p>The commercial property owners affected by the proposal have been contacted directly by the Council.</p> <p>The Council will also undertake a pre-CPO engagement process with affected parties to review the impact to their property or land interest and to explain the CPO process in further detail. Prior to making the Order the Council will send pre-CPO letters to all identified property interests to explain the process and the impact to their individual rights</p>
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	An equality impact analysis checklist and report has been completed which assesses the impacts to the protected characteristics. The report supports the implementation of the measures proposed to facilitate delivery of the overall regeneration: overall the impacts of the scheme are considered to be positive
Contact details for comments or additional information	Alifa Khatun, Abdul Razak, Shivani Patel, Charmaine Campbell, Karen Swift Senior Management Support Officer alifa.khatun@towerhamlets.gov.uk, Senior Management Support Officer abdul.razak@towerhamlets.gov.uk, Senior Management Support Officer shivani.patel@towerhamlets.gov.uk, Senior Management Support Officer Charmaine.Campbell@towerhamlets.gov.uk, (Divisional Director, Housing and Regeneration) Karen.Swift@towerhamlets.gov.uk
What supporting documents or other information will be available?	<p>Section 226 Town and Country Planning Act 1990</p> <p>Section 203 Town and Country Planning Act 1990</p> <p>Grant resolution for Planning Application ref: PA/17/01597 dated 18 March 2019</p>
Is there an intention to consider this report in private session and if so why?	Partly Exempt (Part of the report will be exempt) Financially Sensitive

